

ESG Report 2024

Bane Mullarkey Ltd

Bane Mullarkey

December 2024 Galway, Ireland



## 1.General Disclosures

Bane Mullarkey is a business consulting practice with two employees. Both employees are 50% owners and directors of the company. We also work with a range of associates on a contract basis such as architects, accountants, economists etc, based on the requirements of individual projects. All associates are chosen to work with based on their reputation for quality and their alignment with our values and ethos.

At Bane Mullarkey Consulting, we are committed to integrating environmental, social, and governance (ESG) principles into our business practices. This report outlines our ESG initiatives, performance, and goals for the year 2024.

Note: The Erasmus+ template has been reviewed and relevant sections have been completed by Bane Mullarkey. This document is tailored to the size, scope, and specific needs of Bane Mullarkey. We will review the policy regularly to adapt to changes in laws, markets, or company growth.

As we continue our ESG journey, we remain committed to transparency and continuous improvement. We look forward to building on our progress and setting more ambitious goals for the future.



# 2. Company overview

Business consulting working with client in tourism, culture, hospitality and entertainment. All activities are conducted in Ireland.

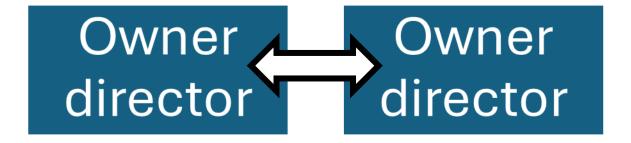
### a. Mission and values

Our mission is to help clients to achieve their goals through providing professional advice and support.

Our values include our commitment to quality, the fact that we are approachable, we act in all times with honesty and we demonstrate loyalty to our customers.

# b. Organisation chart

There are two co-owners and directors in the business. There are no other employees.





# 3. Materiality Assessment

Please rate the level of importance of the following topics.

|   |  | Low |   | Medium |   | High |  |
|---|--|-----|---|--------|---|------|--|
|   |  | 1   | 2 | 3      | 4 | 5    |  |
|   | Environmental  |     |   |        |   |      |  |
| 1 | Resources usage, including raw material, energy resources and water. |     |   | х      |   |      |  |
| 2 | Bane Mullarkey's environmental policy, mitigation                    |     |   |        |   |      |  |
|   | plans and actions taken to reduce greenhouse gas                     |     |   | x      |   |      |  |
|   | emission and improve efficiency                                      |     |   | ^      |   |      |  |
| 3 | The impact of business operation on the ecosystem                    |     |   |        |   |      |  |
|   | and biodiversity, and the plans and actions taken in                 |     |   |        | Х |      |  |
|   | response to ecological conservation.                                 |     |   |        |   |      |  |
| 4 | The management and reduction policies of waste                       |     |   |        |   |      |  |
|   | generated by Bane Mullarkey's operation, for                         |     |   | V      |   |      |  |
|   | example if responsible dismantling and recycling                     |     |   | X      |   |      |  |
|   | system is established for abandoned vessels                          |     |   |        |   |      |  |
| 5 | Programs for general and specialized training as                     | V   |   |        |   |      |  |
|   | well as career chances   | X   |   |        |   |      |  |
|   | Social   |     |   |        |   |      |  |
|   |  |     | 1 | T      | 1 |      |  |
| 6 | Bane Mullarkey's effort to ensure fair salary                        |     |   |        |   | X    |  |
|   | structure and equal opportunities, as well as to                     |     |   |        |   |      |  |
|   | provide benefits, healthcare and other employee                      |     |   |        |   |      |  |
|   | care.  |     |   |        |   |      |  |
| 7 | The success of employee-employer communication                       |     |   |        |   | X    |  |
|   | via union, employee satisfaction survey, complaint                   |     |   |        |   |      |  |
|   | system, etc.   |     |   |        |   |      |  |
| 8 | Workplace safety, employee wellness and health                       |     |   |        |   | X    |  |
|   | promotion initiatives, occupational accident                         |     |   |        |   |      |  |
|   | prevention and management, or other themes                           |     |   |        |   |      |  |
|   | relevant to [Company's] activities.                                  |     |   |        |   |      |  |
| 9 | Protecting the balance between personal and                          |     |   |        | Х |      |  |
|   | professional life  |     |   |        |   |      |  |



|    | Governance  |  |   |   |
|----|---|--|---|---|
| 10 | Legal observance, policy dissemination, and any notable violations at Bane Mullarkey.                   |  |   | Х |
| 11 | Bane Mullarkey approach to supplier relationships.  |  |   | Х |
| 12 | Bane Mullarkey approach to customer satisfaction, employee satisfaction and community engagement score. |  |   | Х |
| 13 | Board Diversity and Independence at Bane Mullarkey.   |  | х |   |

Please indicate if there are any other issues that you consider important at an environmental, social and governance level. For each additional topic, please provide your rating using the scale 1-5 (1 = Low, 5 = High)

#### Additional topic which we rate as 5 (high)

In the pursuit of sustainability and responsible tourism, it is vital to be selective about who Bane Mullarkey will collaborate and work with, ensuring their ethos and values align with our own. Our associates and clients reflect our shared commitment to protecting the environment, supporting local communities, and promoting ethical practices in tourism development. By carefully vetting associates, we have fostered a network of like-minded individuals and specialists that prioritise long-term positive impact over short-term gains. This alignment not only strengthens our ability to deliver meaningful tourism consultancy services but also ensures our initiatives remain authentic, transparent, and true to the principles of sustainable tourism. Working with partners who share our vision amplifies our collective efforts to create a more responsible and equitable future for travel. We never take on a new project unless we are satisfied that there is a close fit with our values and ethos.



# 4. Environmental Indicators

In writing this part of our ESG plan, we are conscious that as a small professional services company, we do not record the level of detail of many environmental indicators as it is not a legal requirement to do so under Irish company law, Irish Revenue Commissioners regulations nor is it a prerequisite of any of our clients.

Our environmental efforts focus on reducing our carbon footprint and promoting sustainable practices:

- Reduced energy consumption through the implementation of energy-efficient lighting in our two home-offices.
- Implemented a paperless office initiative, reducing paper waste by a substantial amount.
- Encouraged virtual meetings, decreasing business travel emissions by a significant amount.
- We are exploring the costs of replacing our two diesel cars with two electric cars. We are also conscious about the benefits of using public transport where feasible to attend necessary inperson meetings.

#### E1 - Total Energy Consumption & Mix

|   | 2022     | 2023     | 2024     |
|---|----------|----------|----------|
| E1-1 Energy consumption                               | n/a      | n/s      | n/a      |
| E1-2 Fuel consumption                                 | Not      | Not      | Not      |
|   | measured | measured | measured |
| E1-3 Energy consumption for heating and refrigeration | Not      | Not      | Not      |
|   | measured | measured | measured |

#### **E2- Total Water Usage**

|                                | 2022   | 2023 | 2024 |  |  |
|--------------------------------|--|------|------|--|--|
| E2-1 Water usage               | As a professional services business, the business does |      |      |  |  |
| E2-2 Water usage index         | not use water in delivering its services, but both     |      |      |  |  |
| E2-3 Policies for saving water | directors are conscious of the important of            |      |      |  |  |
|                                | sustainable use of water in their own lives outside of |      |      |  |  |
|                                | the business.  |      |      |  |  |



### E3- Greenhouse Gas Emissions

|  | 2022   | 2023            | 2024                       |  |  |
|--|--|-----------------|----------------------------|--|--|
| E3-1 CO2 emission (scope 1): Direct GHG    | This level of detail is not available or applicable to |                 |                            |  |  |
| emissions include, but are not limited to, | our business   | s. However, w   | ve are keenly aware of its |  |  |
| the CO2 emissions from the fossil fuel     | importance as illustrated by the following points:     |                 |                            |  |  |
| consumption                                | We have  | e switched ma   | any of our client          |  |  |
| E3-1 CO2 emissions (Scope 2): Energy       | meeting  | s from face to  | face (where we used to     |  |  |
| indirect GHG emissions include, but are    | drive to   | meetings in a   | diesel powered car) to     |  |  |
| not limited to, the CO2 emissions from     | virtual m  | neetings using  | g Zoom.                    |  |  |
| the generation of purchased or acquired    | • For rese   | arch / survey   | s, we no longer use        |  |  |
| electricity, heating, cooling, and steam   | printed :  | surveys – we    | use an online portal       |  |  |
| consumed by the company                    | instead.   |                 |                            |  |  |
| E3-1 CO2 emissions (scope 1): Other        | Our approach to tourism is to work with                |                 |                            |  |  |
| indirect (Scope 3) GHG emissions are a     | clients who wish to develop both a sustainable         |                 |                            |  |  |
| consequence of an organization's           | and rege   | enerative app   | roach. Regenerative        |  |  |
| activities, but occur from sources not     | tourism  | is a concept t  | hat goes beyond            |  |  |
| owned or controlled by the organization    | sustaina   | ble tourism, a  | aiming not only to         |  |  |
| E3-2 Policies to reduce CO2 emissions      | minimis  | e negative im   | pacts but also to actively |  |  |
|  | contribu   | ite to the rest | oration and regeneration   |  |  |
|  | of ecosy   | stems, comm     | unities, and cultural      |  |  |
|  | heritage   | . Regenerativ   | e tourism focuses on       |  |  |
|  | fostering positive relationships between               |                 |                            |  |  |
|  | tourists,  | host commu      | nities, and the natural    |  |  |
|  | environment, while also promoting long-term            |                 |                            |  |  |
|  | resilience and well-being for all stakeholders         |                 |                            |  |  |
|  | involved   | <b>.</b>        |                            |  |  |

### **E4 – Total Waste Generation**

|                   | 2022 | 2023 | 2024 |
|-------------------|------|------|------|
| E4-1 Waste weight | Zero | Zero | Zero |

Bane Mullarkey operators a paperless office environment so we have cut down on paper, ink cartridges and plastic folders.

### **E5-Recycling Rate**

|  | 2022 | 2023 | 2024 |
|--|------|------|------|
|--|------|------|------|



| E5-1 Waste weight recycled per | Zero   | Zero | Zero |  |  |
|--------------------------------|--|------|------|--|--|
| year                           |  |      |      |  |  |
| E5-2 Recycling policies        | Our main approach is to reduce or eliminate the use of paper     |      |      |  |  |
|                                | and this in turn has cut down on ink cartridges, plastic folders |      |      |  |  |
|                                | and even writing pens.   |      |      |  |  |
|                                | When a smart phone needs to be replaced, we consider             |      |      |  |  |
|                                | getting a reconditioned replacement and if this is not           |      |      |  |  |
|                                | feasible, we purchase a new one and send our old phone to        |      |      |  |  |
|                                | be recycled.   |      |      |  |  |

### **E6-Environmental Management System Certification**

Bane Mullarkey does not have an Environmental Management System in place.

### **E7- Energy Management System Certification**

Bane Mullarkey does not have an Energy Management System in place.

### **E8- Environmental Investments**

In this section the company should include an analysis of the investments it has made to improve its environmental performance. In the following table, fill in the investment made, and the corresponding amount invested.

|   | 2022 | 2023           | 2024 |
|---|------|----------------|------|
| E8-1 Investments to improve environmental performance | 1    | Not applicable | е    |



# **5.**Social Indicators

Bane Mullarkey has developed a suite of policies that align with promoting social sustainability, equity, and ethical practices both internally and with our clients.

Community Engagement Policy: We contribute, through pro-bono work, to the communities in which Bane Mullarkey operates.

Human Rights Policy: We are committed to upholding human rights principles in business operations and client engagements.

Employee Well-being Policy: We have fostered a healthy work environment through work-life balance initiatives, and fair compensation.

Stakeholder Engagement Policy: Communication with clients and stakeholders is the cornerstone of our approach so that we understand their needs and expectations. Fostering trust and creating shared value is a central plank of our business as we enjoy long-term relationships with clients.

We have a zero tolerance for harassment or discrimination within our business.

These policies collectively ensure that Bane Mullarkey not only operates ethically and responsibly but also serves as a trusted advisor in advancing social sustainability for its clients. Regular reviews and updates keep them aligned with evolving ESG standards and stakeholder expectations.

#### **S1-Characteristics of SME's Employees**

|                               | 2022       | 2023       | 2024       |
|-------------------------------|------------|------------|------------|
| S1-1 Number of employees      | 2          | 2          | 2          |
| S1-2 FT / PT Ratio            | 100% are   | 100% are   | 100% are   |
|                               | full time  | full time  | full time  |
| S1-3 Gender Distribution      | 100%       | 100%       | 100%       |
|                               | female     | female     | female     |
| S1-4 Nationality Distribution | 100% Irish | 100% Irish | 100% Irish |



### **S2-Diversity & Inclusion indicators**

|  | 2022  | 2023 | 2024 |  |
|--|---|------|------|--|
| S2-1 Policies  | With just two employees, much of this not relevant directly to our business a |      |      |  |
| S2-2 Gender distribution in number and percentage at top management level amongst its employees. | we do not plan to hire additional employees.                                  |      |      |  |
| S2-3 Distribution of employees by age group  |   |      |      |  |
| S2-4 Percentage of employees with disabilities   |   |      |      |  |
| amongst SME's employees  |   |      |      |  |

### S3- Work life balance

|                                 | 2022   | 2023           | 2024                                   |  |  |
|---------------------------------|--|----------------|--|--|--|
| S3-1 Percentage of employees    | 100%   | 100%           | 100%                                   |  |  |
| entitled to take family-related |  |                |  |  |  |
| leaves                          |  |                |  |  |  |
| S3-2 Percentage of entitled     | 0  | 0              | 0                                      |  |  |
| employees that took family-     |  |                |  |  |  |
| related leave, and a breakdown  |  |                |  |  |  |
| by gender                       |  |                |  |  |  |
| S3-3 Number of extra hours the  | 0  | 0              | 0                                      |  |  |
| employees work per year         |  |                |  |  |  |
| S3-4 Policies regarding keeping | Bane Mullar  | key prioritize | ss maintaining a healthy balance       |  |  |
| balance between work and        | between wo   | ork and perso  | nal life as we believe it is essential |  |  |
| personal life (on-call/stand by | for well-bei   | ng, productivi | ty, and job satisfaction. Our flexible |  |  |
| policies)                       | working pol  | icy allows em  | ployees to adjust their work           |  |  |
|                                 | schedules to   | o accommoda    | te personal responsibilities with      |  |  |
|                                 | flexibility around remote work, and adjustable start and end |                |  |  |  |
|                                 | times. We each take paid time off for rest, recreation, and  |                |  |  |  |
|                                 | personal needs. We each support each others' emotional       |                |  |  |  |
|                                 | and mental well-being. We have facilitated paid maternity    |                |  |  |  |
|                                 | leave, and c   | aregiver leave | e for family emergencies.              |  |  |

These policies demonstrate our commitment, enhance engagement and reduce burnout. We will regularly review these policies to ensure they remain effective and aligned with needs.



### **S4- Training and skills development**

|   | 2022         | 2023         | 2024           |
|---|--------------|--------------|----------------|
| S4-1 Percentage of employees that participated in | 100%         | 100%         | 100%           |
| regular performance and career development        |              |              |                |
| reviews; such information shall be broken down by |              |              |                |
| employee category and by gender                   |              |              |                |
| S4-2 Average number of training hours per         | 10 hours per | 15 hours per | 15 hours per   |
| employee, by employee category and by gender      | year per     | year per     | year per       |
|   | employee,    | employees,   | employee, both |
|   | both female  | both female  | female         |

### **S5-Social protection**

|  | 2022 | 2023 | 2024 |
|--|------|------|------|
| S5-1 Percentage of employees covered by social       | 100% | 100% | 100% |
| protection, through public programs or through       |      |      |      |
| benefits offered by the undertaking, against loss of |      |      |      |
| income due to any of the following major life events |      |      |      |

### **S6-Employee engagement**

|                                       | 2022   | 2023   | 2024   |
|---------------------------------------|--------|--------|--------|
| S6-1 Score/level of engagement        | n/a    | n/a    | n/a x  |
| S6-2 Average tenure of your employees | 22 yrs | 22 yrs | 22 yrs |

### **S7-Employee Health and safety**

|                                | 2024  |
|--------------------------------|---|
| S7-1 Measures taken to protect | Lone worker policy in place for when either consultant is |
| health and safety              | onsite on their own with a client.                        |
|                                | Both consultants have attended health and safety training |
|                                | courses.  |
| S7-2 Certifications regarding  | Certificate of attendance received.                       |
| health and safety at work      |   |



#### Social Responsibility

- Bane Mullarkey is 100 % owned and managed by women.
- Flexible working hours are the norm
- Conducted 100 hours of pro bono consulting services for local non-profit organizations and cash sponsorship to two local organizations including Galway Arts Festival, Galway Bay Rugby Club and Gaillimh le Gaeilge.

#### **S8-Customer Data Protection and Privacy**

We adhere to strict GDPR guidelines and delete emails and clients contact details when a project is finished. We have had no data breaches.

#### **S9-Community Engagement and Support**

|  | 2022      | 2023      | 2024      |
|--|-----------|-----------|-----------|
| S9-1 No. of community projects                 | 2         | 2         | 2         |
| S9-2 No. of volunteering efforts               | 2         | 2         | 2         |
| S9-3 Support to community development programs | See below | See below | See below |

Support to community development programs includes:

- Business friend to the Galway International Arts Festival we pay €750 per year to support the arts in Galway
- Fundraising and volunteering with Galway Bay Rugby Club: Weekly volunteering during the year and actively involved in fundraising.
- Voluntary former chair of Gaillimh le Gaeilge.
- Voluntary board member of Corrib Beo
- Voluntary former board member of Cope Galway.
- Voluntary former board member of Enable Ireland.

#### S10-Employee Compensation (pay gap and total compensation)

|  | 2022       | 2023       | 2024       |
|--|------------|------------|------------|
| S10-1 Male-female pay gap                            | Not        | Not        | Not        |
|  | applicable | applicable | applicable |
| S10-2Ratio of the annual total compensation ratio of | Not        | Not        | Not        |



| the highest paid individual to the median annual total | applicable | applicable | applicable |
|--|------------|------------|------------|
| compensation for all employees (excluding the highest- |            |            |            |
| paid individual)                                       |            |            |            |

# **S11-Customer satisfaction and loyalty**

|   | 2024               |
|---|--------------------|
| S11-1 Customer satisfaction             | Data not available |
| S11-2 Percentage of returning customers | Data not available |



# 6. Governance Indicators

Bane Mullarkey's governance practices ensure ethical business conduct and transparency:

- We have read materials on ESG to heighten our knowledge.
- We implement a robust data protection policy, with zero breaches reported in 2024.
- We have undertaken training regarding making tourism more accessible to people of all abilities.

### **G1 - Board Diversity and Independence**

|   | 2022   | 2023 | 2024  |
|---|--|------|---|
| G1-1 Composition of the Board (gender, nationality, skills, expertise) G1-2 Percentage of independent directors | We do not have a board of directors as such an are not legally required under Irish company law to have any independent directors.   |      | of directors as such and nder Irish company dent directors.   |
|   | The business is co-owned by two directors, both are Bachelor of Commerce graduates from the University of Galway and both have professional qualifications in business coaching. Both directors are Irish nationals and both have 25+ years experience in tourism, gained both internationally (in Italy and in Jordan) but predominantly in Ireland, operating as a consulting business since 2001. |      | ce graduates from the both have professional coaching. Both als and both have 25+sm, gained both and in Jordan) but coperating as a |

### **G2 - Corporate Governance Policy Adherence**

|   | 2022 | 2023      | 2024 |
|---|------|-----------|------|
| G2-1 Set of key Corporate Governance policies |      | See below |      |



Our governance policies establish clear operational, ethical, and compliance guidelines to ensure accountability, transparency, and efficiency. Our key governance policies are:

#### **Bane Mullarkey Code of Conduct and Ethics Policy**

- 1. Before taking on any new project with a client, we check for any conflict of interest, and we always ensure confidentiality, and fair treatment of clients and stakeholders. If there is any conflict of interest, we will not proceed with the project.
- Financial Management Policy: We follow good practice in bookkeeping and recording of expenditure and income. All work is on an invoiced basis and our accountant prepares our monthly P30 and our annual accounts. We are fully tax compliant with the Irish Revenue Commissioners.
- 3. Risk Management Policy Before any new project commences or when a potential client contacts us to ask us to tender for work, we conduct research to identify potential risks (financial, operational, reputational) and outlines mitigation strategies.
- 4. Conflict of Interest Policy We have clear protocols for disclosing and managing situations where personal interests may conflict with professional responsibilities. If there is any conflict of interest, we discuss it to the client and turn down the work.
- 5. Anti-Discrimination and Inclusion Policy we are committed to creating an equitable, diverse, and inclusive work environment.

#### **G3** - Client Relationship Management and Sustainability Strategy

As a small consulting business, we do not have suppliers as such so this section is about our client relationships instead.

|  | 2024  |
|--|---|
| G3-1 Description of SME's approach to client relationships | Client Relationship and Engagement Policy – we follow high standards for client interactions, project scoping, and contract management and we enjoy long terms relationships with many clients. |



| G3-2 Percentage of SME's clients | We are unsure as to what specific percentage. |
|----------------------------------|---|
| adhering to environmental and    |   |
| social criteria / standards.     |   |

### **G4 - Performance-Linked Executive Compensation Ratio**

|  | 2022 | 2023 | 2024 |
|--|------|------|------|
| G4-1 Percentage of an executive's total compensation | 0%   | 0%   | 0%   |
| that is variable and tied to performance metrics     |      |      |      |

### <u>G5 – Stakeholder Engagement</u>

|                                 | 2022  | 2023            | 2024                           |
|---------------------------------|---|-----------------|--------------------------------|
| G5-1 Customer Satisfaction      | Our approach to customer satisfaction is as follows:    |                 |                                |
|                                 | We maintain good working relationships for the duration |                 |                                |
|                                 | of each project, we conduct a debriefing meeting at the |                 |                                |
|                                 | end of the project to learn from the process, we gather |                 |                                |
|                                 | testimonials from past clients on their experience of   |                 |                                |
|                                 | working with us.  |                 |                                |
| G5-2 Employee Satisfaction      | Not applicable; both directors are the only two         |                 |                                |
|                                 | employees.  |                 |                                |
| G5-3 Community engagement Score | We undertake the following pro-bono work:               |                 |                                |
|                                 | <ul> <li>Director</li> </ul>                            | of Corrib Bed   | o (local community group)      |
|                                 | • Fundrais  | ser for Galway  | y Bay Rugby Club (sports club) |
|                                 | • Former  | Chair of Gailli | mh le Gaeilge (not for profit  |
|                                 | organiza  | ition promoti   | ng the Irish language)         |